



## Senior Management Team

P.J. (Pat) Priestner
Chief Executive Officer

T.L. (Tom) Orysiuk

President

S.R.E. (Steve) Rose
Executive Vice President, Corporate Services

J.J.S. (Jeff) Christie
Vice President, Finance





- 1 INDUSTRY OVERVIEW
- **BUSINESS OVERVIEW**
- **3** FINANCIAL REVIEW
- **4** STRATEGY



## **Forward-Looking Statements**

Certain of the information presented today looks forward in time and deals with other than historical or current facts for the AutoCanada Inc. (the "Company"). Such statements are qualified in their entirety by the inherent risks and uncertainties surrounding future expectations, including, but not limited to, the risks associated with: the retail automotive industry; our business; our acquisition strategy; our dependence on automobile manufacturers; and our structure. For additional information with respect to these factors, please refer to the prospectus and other information filed by the Company with Canadian provincial securities commissions.

The Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



## AutoCanada Inc. (ACQ)

(Information as at June 15, 2012)

Closing Share Price \$11.50

Market Capitalization \$228,600,000

Dividend (annualized) \$0.60

Yield 5.2%

P/E Ratio 11.3

Average Volume 37,100





Clarus Securities Inc.

**Kelvin Cheung, CFA – (416) 343-2773** 

Latest Report: May 22, 2012

**Stock Rating: BUY** 

12 - Month Target: \$15.10

**Canaccord Genuity** 

Derek Dley, CFA - (604) 694-6967

Latest Report: May 9, 2012

**Stock Rating: BUY** 

12 - Month Target: \$15.00





# Franchised Auto Dealerships Operate Auto Four Complementary Business Segments



Annual consumer spending more than any other Canadian retail segment



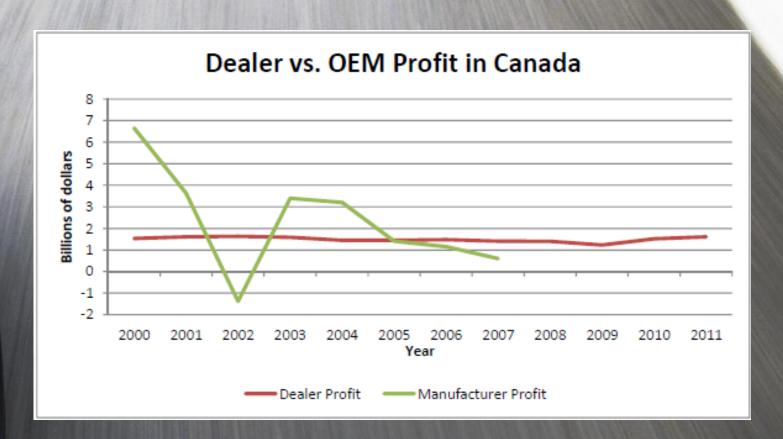
## Dealership Business Model

- Historically stable and profitable business (profitable during wars, recessions, etc.)
- Variable cost structure most of fixed costs offset by parts and service business
- New and used vehicle sales counter-cyclical and drive higher margin business such as finance and insurance and parts and service

Automobile dealerships generate relatively stable cash flows



## **Earnings Stability**





## Benefits of Dealership Franchise Agreements

Exclusive Sales Territories No Cost Consumer Sales Incentives

Brand Marketing Warranty Repair Work



**Substantial Value Attributed to Franchise Rights** 



# Benefits of Multi-Location Dealership Model

- Economies of scale
- Geographic and brand diversification
- Ability to attract management talent and advancement opportunities within group
- Best practice sales, parts and service process training and implementation
- Expert marketing and online marketing team
- Centralized administrative and strategic functions





## **Industry Succession**

There are currently 3,464 auto dealerships in Canada

### **Results of 2011 PwC Trendsetter Survey:**

- PwC identifies a succession crisis amongst
   Canadian auto retailers
- 22% of dealers would like to exit in one year
- 58% of dealers would like to exit in five years
- 100% of independent dealers would like to exit in within the next 10 years

Industry succession issues present an opportunity for dealer groups





- 26 franchised dealerships
- Approximately 28,000 new and used vehicles sold in 2011
- Approximately 1 in every 82 new vehicles sold in Canada in 2011 from an AutoCanada dealership
- More than 300,000 service and collision orders completed at 333 service bays in 2011





- Experienced and incentivized dealer principals and general managers
- Members of senior management own 42.8% of AutoCanada shares
- Corporate head office team provides management, marketing, financial and operational expertise



## 26 Dealerships in 6 Provinces

#### PRINCE GEORGE **PLATFORM**

Northland Chrysler Jeep Dodge Ram Northland Hyundai Northland Nissan

#### MAPLE RIDGE **PLATFORM**

Maple Ridge Chrysler Jeep Dodge Ram FIAT Maple Ridge Volkswagen Abbotsford Volkswagen Chilliwack Volkswagen

#### **VICTORIA** Victoria Hyundai

**KELOWNA** Okanagan Chrysler Jeep Dodge Ram

#### **GRANDE PRAIRIE PLATFORM**

Grande Prairie Chrysler Jeep Dodge Ram Grande Prairie Hyundai Grande Prairie Mitsubishi Grande Prairie Nissan Grande Prairie Subaru

PONOKA Ponoka Chrysler Jeep

Dodge Ram

#### **EDMONTON PLATFORM**

Crosstown Chrysler Jeep Dodge Ram FIAT Capital Chrysler Jeep Dodge Ram FIAT Sherwood Park Hyundai Nicholson Chevrolet Petersen Buick GMC

#### **THOMPSON**

Thompson Chrysler Jeep Dodge Ram

**GTA PLATFORM** 

401 Dixie Hyundai

Cambridge Hyundai Newmarket Infiniti Nissan

## Moncton Chrysler Jeep

Dodge Ram

#### **DARTMOUTH** Dartmouth Chrysler Jeep Dodge Ram

#### MONCTON





## Revenue & Gross Profit 2011 Annual Results

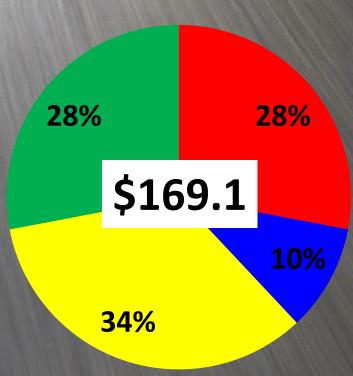


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New Vehicle Used Vehicle Parts, Service & Collision Repair FI & Other

Note: Results for the Company for the year ended December 31, 2011



## New Vehicle Sales

### **Drives high-margin related transactions**

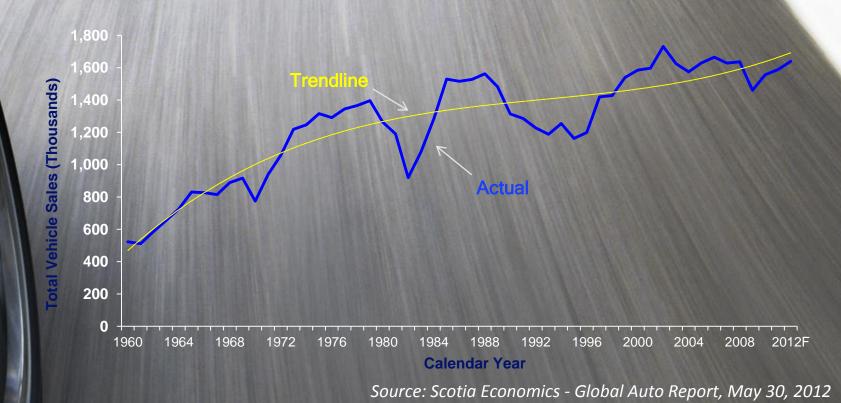
- Resale of trade-ins
- Sale of third-party financing, service or insurance products
- Recurring service and repair business



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## Total Canadian New Vehicle Sales 1960 – 2012F



Advances in technology expected to drive new vehicle sales gains over long term



## **Used Vehicle Sales**

### **Drives high-margin related transactions**

- Service contracts
- Reconditioning opportunities for parts and service
- Recurring parts and service business
- Financing commissions



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# Parts, Service and Collision Repair

- High Margins and Excellent Growth
  - Increasingly complex vehicles cost more to maintain
  - Highly specialized equipment and skilled labour required
  - Independent repair shops closing
  - Number of vehicles on the road is growing, creating more demand for available service bays



## Parts, Service and Collision Repair

#### "Absorption Rate"

- Percentage of dealership's fixed expenses covered by gross profit generated by parts and service segment
- AutoCanada's 2011 absorption rate = 88%







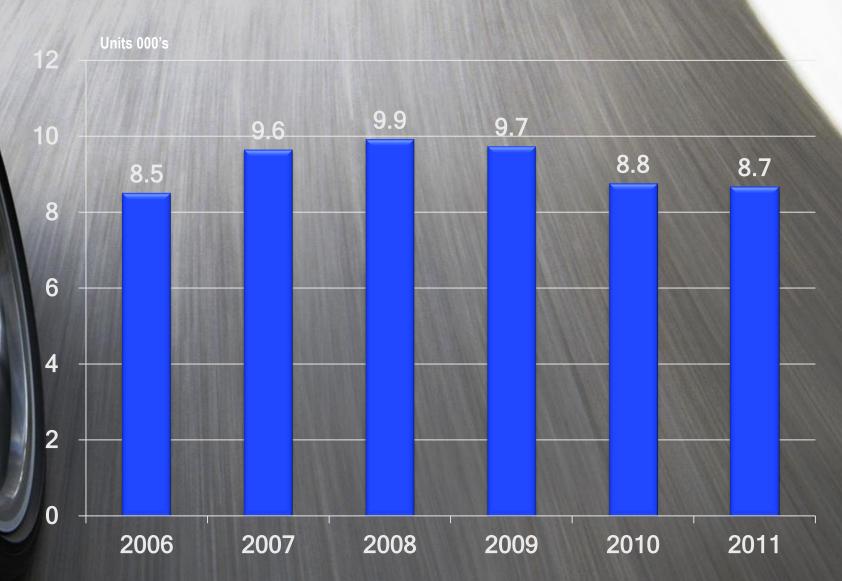
## Finance, Insurance & Other

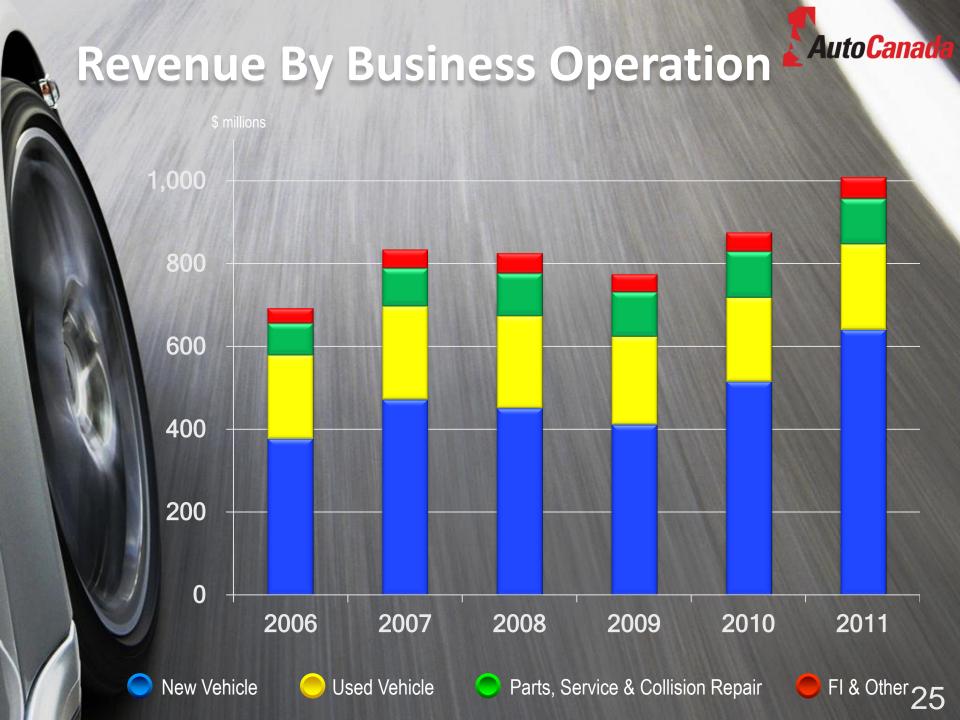
- High Margins and Excellent Growth
  - Represents 5% of total revenue and 28% of gross profit
  - New vehicle sales increases a driver of growth in the finance and insurance department
  - Relatively low cost operation





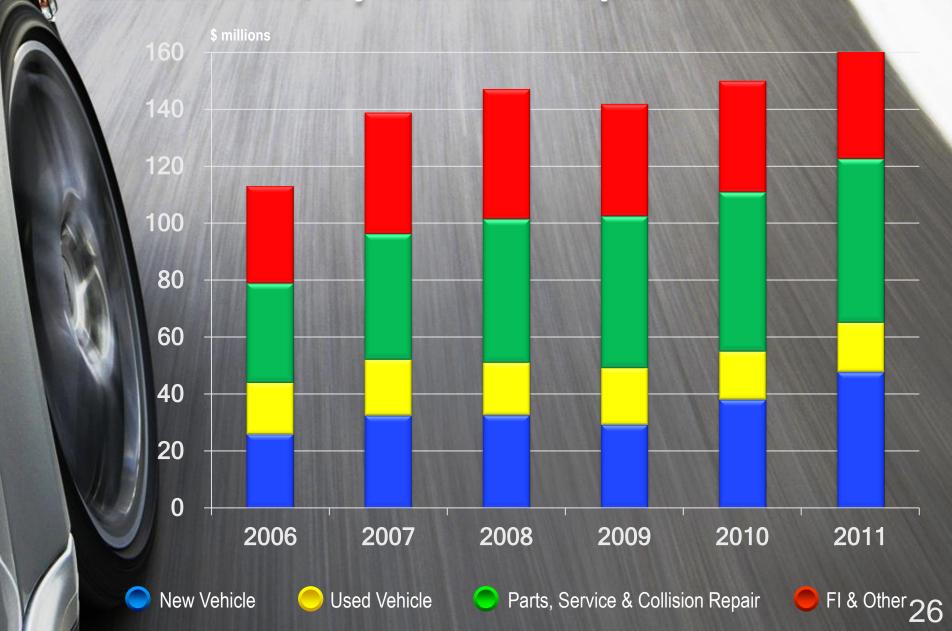
## **Used Vehicle Sales**





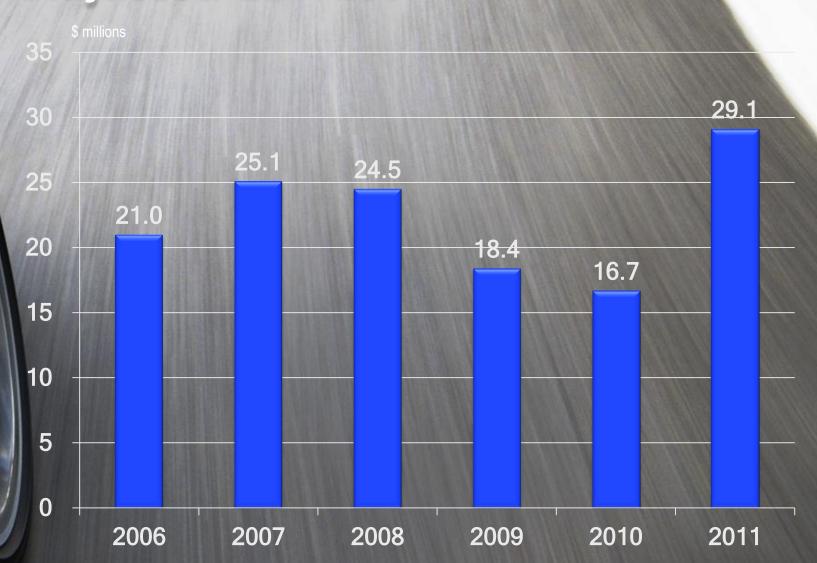
## **Gross Profit by Business Operation**







## Adjusted EBITDA







## **2011 Annual Results**

\$ millions (except EPS)

Revenue	\$ 1,008.9	16.0%
<b>Gross Profit</b>	\$ 169.1	12.7%
EBITDA*	\$ 29.1	74.0%
Adjusted EPS**	\$ 0.89	107.0% 🕇
<b>Adjusted Free Cash Flow</b>	\$ 27.7	97.9%

<sup>\*</sup> EBITDA does not include interest on floorplan financing

**Record performance in 2011** 

<sup>\*\*</sup>Adjusted EPS is calculated using net earnings before other items (reversal of impairment of intangible assets and its related tax effect).







\$ millions (except EPS)

Revenue	\$ 248.4	17.8%
<b>Gross Profit</b>	\$ 48.8	17.6%
EBITDA*	\$ 6.8	68.2%
EPS	\$ 0.21	107.0%
Adjusted Free Cash Flow	\$ 4.2	13.5%

<sup>\*</sup> EBITDA does not include interest on floorplan financing

**Record performance in Q1 2012** 



# Strong Balance Sheet As at March 31, 2012



\$ millions

<b>Current Assets</b>	\$261.9
<b>Current Liabilities</b>	\$222.8
Net Working Capital	\$ 39.1
Long-term Debt	\$ 20.1

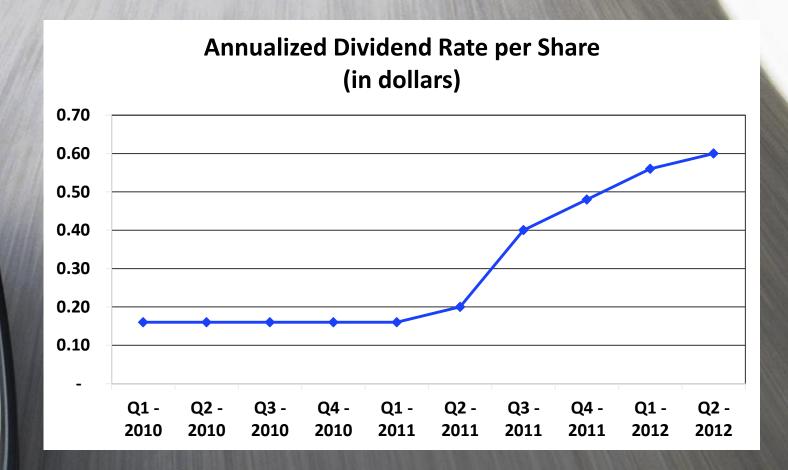
Floorplan debt of \$178.1 million included in current liabilities and netted against inventory which is included in current assets

Very liquid inventory

New and Used Vehicle Inventory Turned 6.0 Times in Fiscal 2011



## **Dividend Growth**



**Increase to Dividend in Five Consecutive Quarters** 



Dividend Policy

Organic Growth Acquisition Policy

Sustainable Returns

Enhanced
Shareholder Value

**Contributes to** 



## New Strategy Announced June 22, 2011

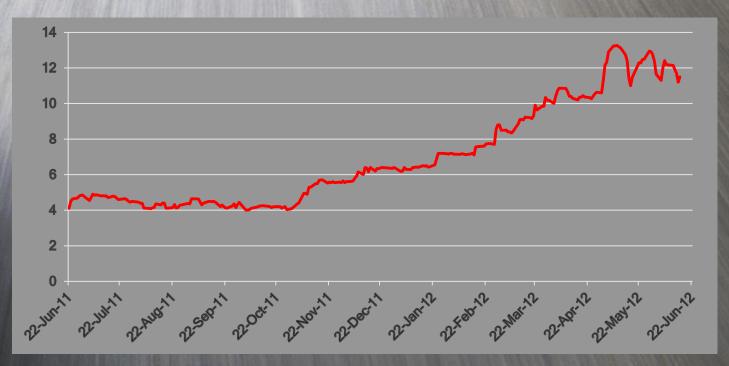
- Focus on same store growth
- Target dividend between 70% and 80% of fully diluted EPS
- Pursue accretive acquisitions
- Allow private purchases to build relationships with new manufacturers

## Factors contributing to change in strategy:

- OEM resistance to public ownership model
- Limited growth opportunities
- Low trading multiple compared to US peers



### **ACQ Share Performance Since June 22, 2011:**



- Improvement in share price of 180%
- Average daily trading volume of approximately 31,000 since strategy change versus 12,000 over same period prior to change



## Management update since June 22, 2011:

- Same store earnings significantly increased
- Management remains committed to a high payout dividend policy
- Two new OEM approvals
  - KIA open point announced April 20, 2012
  - Investment in two GM dealerships in May and June of 2012

## Impact of business landscape on strategy:

- Potential to add more dealerships
- Improvement in trading multiple allows for accretive acquisition opportunities
- Continued improvement in liquidity of shares



## **Investment Highlights**



**Auto Dealership Business Historically Stable and Profitable** 

**Approvals to Provide Growth Opportunities** 

**AutoCanada Posts Record Annual Results in 2011 and Record First Quarter Results in 2012** 

**Income Oriented Investment Vehicle with Opportunity for Growth** 



