Auto Canada

Company Overview and 2013 Annual \& Fourth Quarter Highlights

April 2014

## Forward-LookJg Statements

Certain of the information presented today looks forward in time and deals with other than historical or current facts for the AutoCanada Inc. (the "Company"). Such statements are qualified in their entirety by the inherent risks and uncertainties surrounding future expectations, including, but not limited to, the risks associated with: the retail automotive industry; our business; our acquisition strategy; our dependence on automobile manufacturers; and our structure. For additional information with respect to these factors, please refer to the prospectus and other information filed by the Company with Canadian provincial securities commissions.

The Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## Experienced and Alligned Management Team

- Patrick Priestner, Chairman and CEO owned his first dealership at age of 24
- Senior management team and dealers own a significant stake in AutoCanada shares
- Very experienced and talented dealers
- Corporate head office team provides management, internet marketing, financial and operational support to dealerships and facilitates the sharing of best practices


## Ous Business

- Operate 33 franchised dealerships representing 16 brands
- Approximately 36,000 vehicles sold in 2013
- Completed over 364,000 service and collision orders in our 381 service bays in 2013


Franchised Auto Dealerships Operate Four Complementary Business Segments


Annual consumer spending more than any other Canadian retail segment

## Dealership Business Model

- Historically stable and profitable business (profitable during wars, recessions, etc.)
- Variable cost structure - most fixed costs offiset by parts and service business
- New and used vehicle sales counter-cyclical and drive higher margin business such as finance and insurance and parts and service

Automobile dealerships generate relatively stable cash flows

## Benefitits of Dealership Franchise Agreements



Substantial Value Attributed to Franchise Rights


New vehicles
$\square$ Used vehicles

Finance, insurance \& other

Parts, service \& collision repair

Four business streams provide stable and diversified income

## New Vehicle Sales

## Drives high-margin related transactions

- Resale of trade-ins
- Sale of third-party financing, service or insurance products
- Recurring service and repair business



## Total Canadian New Vehicle Sajes 1960 - 2014 5



Source: Scotia Economics - Global Auto Report, March 7, 2014

New vehicle technology, styling and safety improvement to drive increases in annual sales

## Used Vehicle Sales

AutoCanau

## Drives high-margin related transactions

- Service contracts
- Reconditioning opportunities for parts and service
- Recurring parts and service business
- Financing commissions



## Parts, Service and Collision Repais

- High Margins and Stable Business
- Increasingly complex vehicles cost more to maintain
- Highly specialized equipment and skilled labour required
- Independent repair shops closing
- Number of vehicles on the road is growing, creating more demand for available service bays


## Parts, Service and collision Repais

## "Absorption Rate"

- Percentage of dealership's fixed expenses covered by gross profit generated by parts and service segment

- AutoCanada's 2013 absorption rate = 87\%



## Finance, Insurance \& Other

- High Margins and Excellent Growth
- Represents $6 \%$ of total revenue and $31 \%$ of gross profit
- New vehicle sales increases a driver of growth in the finance and insurance department
- Relatively low cost operation


## 2013 Annual Results

## \$ millions (except EPS)

| Revenue | $\mathbf{\$ 1 , 4 0 9 . 0}$ | $27.9 \%$ |
| :--- | ---: | ---: |
| Gross Profit | $\mathbf{\$ 2 4 6 . 0}$ | $29.2 \%$ |
| EBITDA* | $\mathbf{\$ 5 8 . 5}$ | $\mathbf{5 4 . 4 \%}$ |
| Adjusted EPS** | $\mathbf{\$ 1 . 8 0}$ | $\mathbf{4 8 . 6 \%}$ |
| Adjusted Free Cash Flow | $\mathbf{\$ 4 4 . 9}$ | $\mathbf{4 1 . 4 \%}$ |

EBITDA does not add back interest on floorplan financing
Adjusted EPS does not include effects of goodwill and intangible asset impairments and reversals of impairments net of deferred taxes

## 2013 Annual Results

| Same Store <br> Growth | 2010 | 2011 | 2012 | 2013 |
| :--- | ---: | ---: | ---: | ---: |
| Revenue | $10.5 \%$ | $17.3 \%$ | $8.6 \%$ | $17.2 \%$ |
| Gross Profit | $4.1 \%$ | $13.9 \%$ | $10.9 \%$ | $17.5 \%$ |

Same store revenue growth and same store gross profit growth is calculated using franchised automobile dealerships that we have owned for at least 2 full years.

## 2013 Fourth Quarter Results

| Revenue | $\mathbf{\$ 3 3 3 . 8}$ | $\mathbf{2 7 . 8 \%}$ |
| :--- | ---: | ---: |
| Gross Profit | $\mathbf{\$ 6 2 . 3}$ | $28.9 \%$ |
| EBITDA* | $\mathbf{\$ 1 4 . 8}$ | $\mathbf{4 3 . 7 \%}$ |
| Adjusted EPS** | $\mathbf{\$ 0 . 4 2}$ | $\mathbf{3 0 . 0 \%}$ |
| Adjusted Free Cash Flow | $\mathbf{\$ 1 1 . 9}$ | $\mathbf{3 2 . 9 \%}$ |

EBITDA does not add back interest on floorplan financing
**
Adjusted EPS does not include effects of goodwill and intangible asset impairments and reversals of impairments net of deferred taxes

## New Vehicle Sales

AutoCanau Units 000 's


## Used Venicle Sajes

AutoCana،


## Revenue By Business Operation



Gross Profiti by Business Operation
AutoCanau


## Adjusted EBJIDA

AutoCanau


## Strong Balance Sheet

 As at December 31, 2013 \$ millions| Current Assets | $\$ 372.6$ |
| :--- | ---: |
| Current Liabilities | $\$ 323.8$ |
| Net Working Capital | $\$ 48.8$ |
| Real estate debt | $\$ 46.3$ |
| Long-term debt | $\$ 40.1$ |

- Total floorplan debt of $\mathbf{\$ 2 6 4 . 2}$ million
- Syndicated revolving floorplan facility can be increased to $\mathbf{\$ 5 5 0}$ million

Relatively low long term debt

## Available Liquidity

| Source | Actual | Available |
| :--- | ---: | ---: |
| Working capital | $\$ 48.8$ | $\$ 6.8^{1}$ |
| HSBC revolving term facility | $\$ 50.0$ | $\$ 9.9$ |
| Acquisition facility | $\$ 20.0$ | $\$ 20.0$ |
| Capital lease line | $\$ 5.0$ | $\$ 5.0$ |
| Refinancing initiatives | $\$ 10.6$ | $\$ 10.6$ |
| Available liquidity - acquisitions and <br> capital needs |  | $\$ 52.3$ |
| Non-revolving term facility | $\$ 60.0$ | $\$ 24.7$ |
| Available liquidity -real estate needs |  | $\$ 24.7$ |

1. Working capital in excess of aggregate minimum manufacturer requirements.

Historically strong adjusted free cash flows add further available liquidity

## Capital priontivation

Acquisitions that meet investment returns criteria:

- $15 \%-20 \%$ pretax annual return on net investment
- Focus mainly on immediately accretive acquisitions

Real estate investments:

- Preference to own real estate as opposed to leasing
- Greater control over properties and improved cash flows

Return cash to shareholders:

- Quarterly cash dividend of \$0.22 per share (\$0.88 annualized)


## Prioritizing Capital to Maximize Returns to Shareholders

## Industury Succession

There are currently 3,469 auto dealerships in Canada

## Results of 2012 PwC Trendsetter Survey:

- PwC identifies a succession crisis amongst Canadian auto retailers
- Over $50 \%$ of dealers have owned their dealership for more than 20 years
- $70 \%$ of dealers would like to be semi-retired or completely out of the business in 5 years
- $60 \%$ of owners of dealer groups would like to be semi-retired or completely out of the business in 10 years

Industry succession issues present an opportunity for dealer groups

## Growth opportunities

## Management update:

- Closed the purchase of 11 dealership real estate properties during the fourth quarter of 2013
- Completed six acquisitions in 2013:
- Grande Prairie Volkswagen
- Peter Baljet Chevrolet Buick GMC (investment)
- St. James Volkswagen
- St. James Audi
- Courtesy Chrysler Dodge Jeep Ram
- Eastern Chrysler Dodge Jeep Ram
- Kia open point in Edmonton, Alberta to open August 2014
- Announced award of Volkswagen open point in Sherwood Park, Alberta to open early 2016
- Added 2 investments in GM stores in 2014
- Management targeting to add an additional 10-12 dealerships over the next 24 months. Should the Company be able to acquire a larger group, this would increase the guidance.


## Jnvestment flighlights

We Operate in a Excellent and Profitable Industry

## Almost Everyone Owns at Least One Car or Truck

Proven Track Record of Strong Performance

Multiple Acquisition Opportunities Ahead

## Question and Answer

## Analyst Coverage

AutoCanaa

Canaccord Genuity
Derek Dley, CFA - (416) 869-7270
CANACCORD Genuity

CLARUS
SECURITIES INC.
$\square$

Cormark Securities Inc.
Maggie MacDougall - (416) 943-6733

GMP Securities
Otto Cheung - (416) 943-6620

RBC Capital Markets
Steve Arthur, CFA - (416) 842-7844


Securities
Griffiths McBurney

