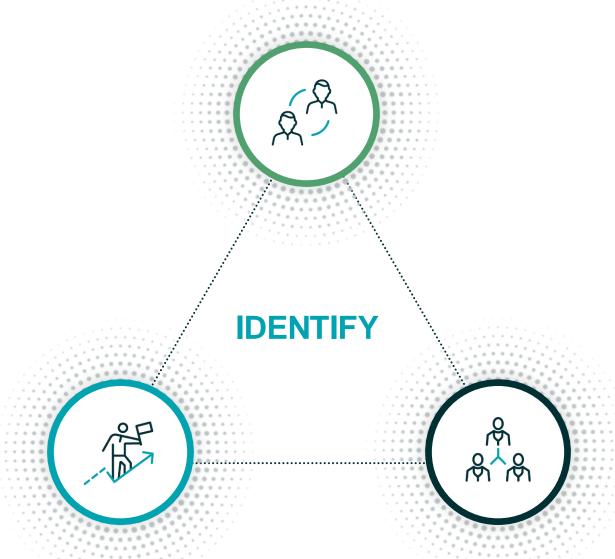


## Agenda

- High Powered Bullpen
  - Identify
  - Develop
  - Monitor
- Virtual F&I update
- Open Q&A



### High Powered Bullpen Associate Development – Identify





#### Why

- Loyalty and retention of associates
- Structured career path
- Cost management
- Opportunities for recruitment

### How

- 2
- Predictive Index-style tools
- Performance
- Feedback from management
- Sales and Organizational Skills





### High Powered Bullpen Associate Development – Develop



**Class Cadence** 



**Accountability** 



Task/Assignments



### High Powered Bullpen Associate Development – Monitor















# Focus Meeting



### **Performance Tracking**

What is going well, what is not, peer-to-peer accountability through dealer scorecard (Stone Eagle)



### **Roundtable Topics**

Sales process, guest experience, lender trends/relations



#### **Team Commitment**

Goals and a way forward





### The Results

#### **BUYING TALENT**

**\$500-\$1,000**Job Boards

\$15,000 Recruiter Fees

**\$41,000**Lost Revenue

\$56k+ Per Hire plus time & resources

#### **BUILDING TALENT**

\$200/YR Compliance Certification

\$3,800/YR
Training Costs

As little as **\$4k** per employee per year



### Virtual F&I

When the **customer** is in a **different location** than the F&I Manager

Adapting in-store processes to the "virtual" world

Retaining the human touch and interactive experience





### Virtual F&I Models



**01**Virtual F&I

Enable dealerships to conduct the F&I process on remote and offsite deliveries.



**02**Centralized F&I

Train dealer groups to increase efficiencies in their F&I departments by consolidating operations.



**03**On-Demand F&I

Augment dealer F&I staff by delivering deals on behalf of the dealer from a JM&A Group call location.



### The Results

28,000+
Total Deals

\$106<sup>^</sup>

**PVR Performance** (Virtual vs In-Person)

#### **15-Store Group**

Virtual F&I Deals are outperforming conventional with an increase of \$361 PVR on close to 1000 deals

#### 11-Store Group

Virtual F&I has doubled their PVR & VSC on over 100 deals





9 out of 10 prefer Virtual F&I for the next time, averaging 16 minutes for interview and menu.



# Thank you!

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