

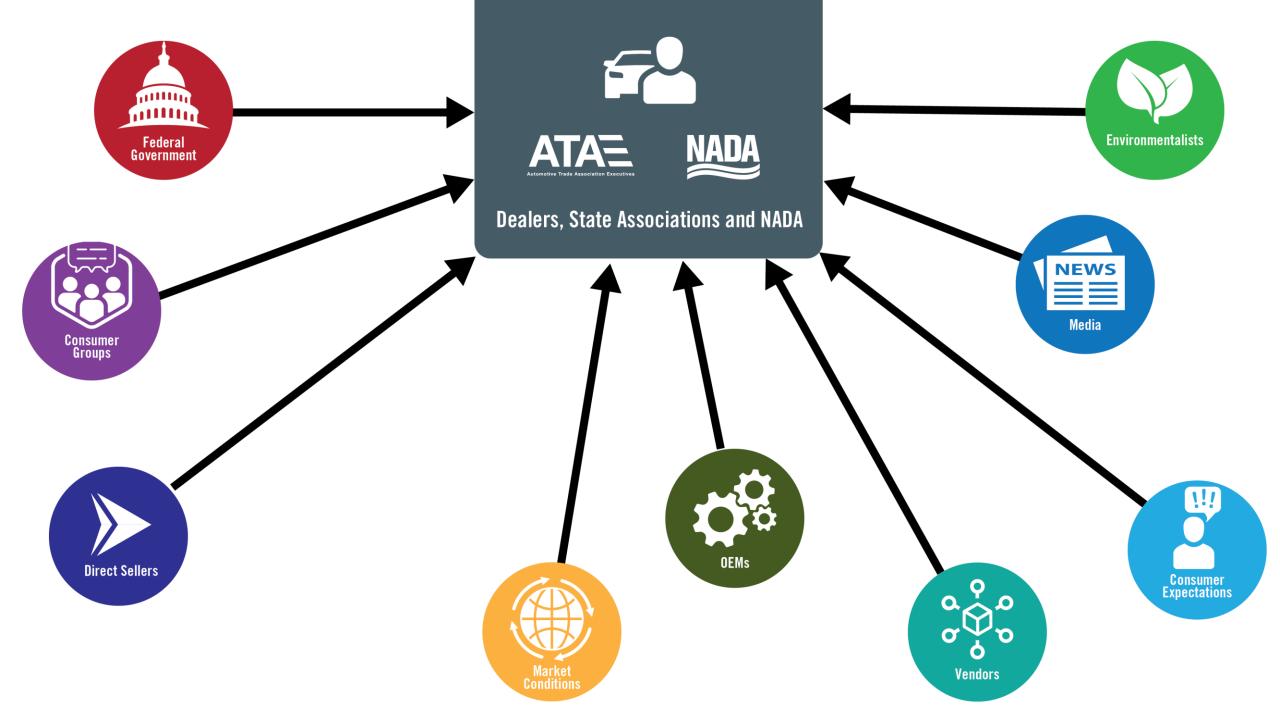
Mike Stanton
President & CEO



Topics

- The Landscape
- LIFO
- FTC
- EPA
- Franchise System Evolution, Advocacy, and State Activities

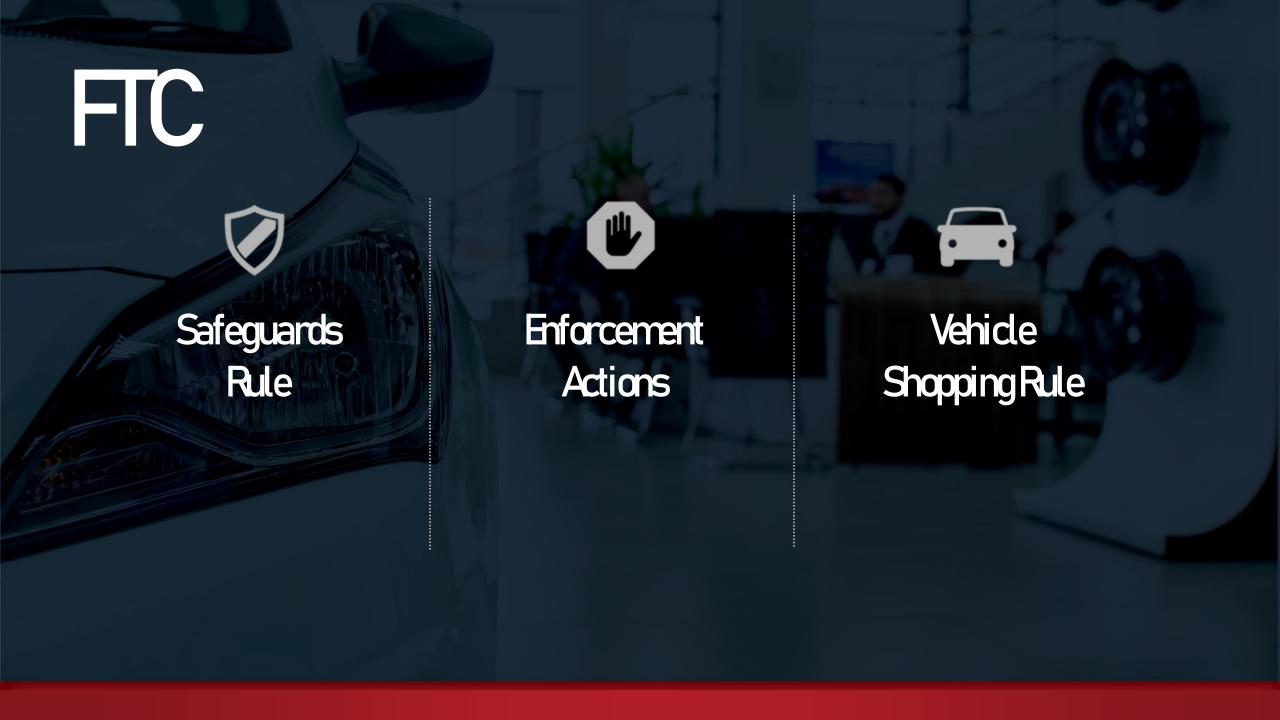




ЦFO

- Senate passed 12/22/22
- Cosponsor and pass H.R. 700/S. 443 "Supply Chain Disruptions Relief Act"
- Bipartisan support 61 cosponsors in the Senate
- Finding the right vehicle House GOP leadership as a stand-alone or part of bi-partisan legislation
- LIFO recapture paid to date will be determined prepaid
- Optimistic that we will get this done by EOY





FTC-Vehicle Shopping Rule

- Power of the Purse
- NADA 'rider" to annual appropriations bill that funds the FTC, could freeze for a year
- CAR Study
- Congressional Oversight



EPA-Proposed Rule

- Strategy
- NADA Comments
- EPA Mandate too far too fast
 - Affordability
 - Investment risks
 - Lack of comprehensive plan



EVOLUTION OF THE DISTRIBUTION MODEL

NADA Guiding Principles

1

Franchise System

2

Downstream Revenue/
Subscription/
Activation Services/
OTAs

3

Vehicle Inventory
Allocation/Reservations/
Build to Order (BTO)

4

Omnichannel/
Customer Experience/
Data Sharing

5

Business Efficiencies

